



Consulting and Training | Reach New Heights

Course Name

Financial Statements - Executive

Sector Name

Finance, Accounting and Banking

Document Type

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Financial Statements - Executive

Course Introduction

At the executive level, financial statements are not tools for understanding numbers, they are tools for judgment, governance, and strategic oversight. Senior leaders are not expected to analyze every figure, but they must be able to read between the lines, ask the right questions, and challenge assumptions behind reported results.

Developed by **Boost**, this executive-level course is designed for senior managers and decision-makers who interact with financial reports as part of governance, performance reviews, and strategic discussions. The program focuses on interpretation, insight, and decision implications, rather than structure, accounting rules, or technical analysis.

Boost's Financial Statements – Executive course equips leaders with the confidence and perspective needed to use financial statements as a strategic and governance instrument, not an operational or accounting tool

Financial Statements - Executive

Target Audience

- ✓ Executives and senior managers
- ✓ Board members and senior leadership teams
- ✓ Business unit heads and directors
- ✓ Strategy and performance leaders
- ✓ Senior professionals involved in governance and oversight

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Learning Objectives

- ✓ Use financial statements as a strategic and governance tool
- ✓ Interpret financial results from an executive decision perspective
- ✓ Identify early warning signals and red flags in reported results
- ✓ Challenge financial narratives and assumptions effectively
- ✓ Link financial outcomes to strategic and organizational choices
- ✓ Strengthen oversight, accountability, and decision quality

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Course Outline

✓ DAY 01

Financial Statements from an Executive Lens

Module 1: How Executives Should Read Financial Statements

- ✓ Difference between managerial, analytical, and executive reading
- ✓ What executives should focus on—and what they should ignore
- ✓ Financial statements as a leadership communication tool

Module 2: Financial Narratives and Management Messaging

- ✓ How management uses financial statements to tell a story
- ✓ Identifying framing, emphasis, and omissions
- ✓ Separating performance facts from presentation style

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Course Outline

✓ Day 02

Interpreting Performance at Executive Level

Module 3: Performance Signals Beyond Reported Results

- ✓ Understanding performance momentum, not just outcomes
- ✓ Recognizing sustainable vs. short-term performance
- ✓ Identifying structural performance issues

Module 4: Reading Income Results as Strategic Outcomes

- ✓ Linking income statement results to strategic decisions
- ✓ Understanding margin movement as strategic signals
- ✓ Recognizing earnings quality at a high level

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Course Outline

✓ Day 03

Financial Position, Risk, and Resilience

Module 5: Balance Sheet as a Risk and Resilience Indicator

- ✓ Understanding financial strength and vulnerability
- ✓ Reading leverage, commitments, and financial flexibility
- ✓ Balance sheet signals relevant to leadership decisions

Module 6: Financial Position and Strategic Optionality

- ✓ How financial position enables or constrains strategy
- ✓ Growth, investment, and risk-taking capacity
- ✓ Financial resilience in uncertain environments

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Course Outline

✓ Day 04

Cash, Sustainability, and Long-Term View

Module 7: Cash Flow as a Sustainability Signal

- ✓ Cash flow vs. reported performance
- ✓ Understanding cash sustainability conceptually
- ✓ Identifying pressure points in cash generation

Module 8: Long-Term Financial Sustainability

- ✓ Short-term results vs. long-term financial health
- ✓ Recognizing financial patterns that threaten sustainability
- ✓ Executive-level financial foresight

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Course Outline

✓ Day 05

Financial Statements in Governance and Decision-Making

Module 9: Using Financial Statements for Oversight and Governance

- ✓ Financial statements in board and executive discussions
- ✓ Asking the right financial questions
- ✓ Strengthening accountability through financial insight

Module 10: Executive Decision-Making Using Financial Signals

- ✓ Integrating financial insight into strategic decisions
- ✓ Challenging assumptions and forecasts
- ✓ Leading with financial judgment

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Confirmed Sessions

FROM	TO	DURATION	FEES	LOCATION
May 3, 2027	May 7, 2027	5 days	4250.00 \$	UAE , Dubai
Aug. 15, 2027	Aug. 19, 2027	5 days	4250.00 \$	KSA , Dammam
Dec. 21, 2026	Dec. 25, 2026	5 days	5950.00 \$	USA , Los Angeles
Jan. 25, 2027	Jan. 29, 2027	5 days	4250.00 \$	UAE , Dubai

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