



Consulting and Training | Reach New Heights

Course Name

Enterprise Risk Management & Strategic Decision Making

Sector Name

Audit, Risk and Governance

Document Type

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Enterprise Risk Management & Strategic Decision Making

Course Introduction

Organizations make strategic decisions in environments shaped by uncertainty, competing priorities, interconnected risks, and assumptions that can change quickly. Enterprise Risk Management becomes valuable when it moves beyond maintaining risk registers and periodic reporting to help leaders understand how uncertainty may affect objectives, compare strategic choices, and make better-informed decisions.

Boost Consulting & Training offers this course to develop a decision-oriented approach to Enterprise Risk Management. Participants learn to connect risk with organizational objectives, understand dependencies between risks, evaluate enterprise exposure, challenge strategic assumptions, use scenarios to explore possible outcomes, compare risk-return trade-offs, and translate risk information into insight that decision-makers can use. Practical cases place participants in realistic situations involving investment, expansion, transformation, outsourcing, and other strategic choices.

The main concept of this course is to make enterprise risk management an active part of strategic decision making by turning uncertainty and risk information into practical insight about organizational choices and their potential consequences.

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Enterprise Risk Management & Strategic Decision Making

Target Audience

- ✓ Enterprise risk management professionals
- ✓ Risk managers and senior risk specialists
- ✓ Strategy, planning, and performance professionals
- ✓ Managers involved in significant organizational and investment decisions

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Learning Objectives

- ✓ Connect enterprise risks directly with strategic and organizational objectives.
- ✓ Develop an integrated view of significant risks across the organization.
- ✓ Analyze relationships, dependencies, and concentration between different risks.
- ✓ Evaluate uncertainty surrounding strategic assumptions and expected outcomes.
- ✓ Compare strategic alternatives using risk and opportunity considerations.
- ✓ Apply scenario analysis to decisions involving significant uncertainty.
- ✓ Translate risk information into concise intelligence for decision-makers.
- ✓ Adapt enterprise risk priorities as strategy and operating conditions change.

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Enterprise Risk Management & Strategic Decision Making

Course Outline

✓ DAY 01

Connecting Risk with Enterprise Objectives

Reframing Enterprise Risk Management

- ✓ Understand ERM as a decision capability rather than a standalone risk process.
- ✓ Connect uncertainty, risk, opportunity, performance, and organizational objectives.
- ✓ Identify where risk insight can influence strategic and operational choices.

Building the Enterprise Risk Landscape

- ✓ Map significant risks against strategic objectives and value drivers.
- ✓ Distinguish enterprise-level exposure from isolated departmental concerns.
- ✓ Develop an Objective-to-Risk Map for a simulated organization.

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Course Outline

✓ DAY 02

Understanding Enterprise Risk Exposure

Looking beyond Individual Risks

- ✓ Analyze relationships and dependencies between strategic, financial, operational, technology, and external risks.
- ✓ Identify risk concentrations and potential cascading effects across the organization.
- ✓ Recognize how one risk response may increase or reduce exposure elsewhere.

Prioritizing What Matters

- ✓ Evaluate risks according to their potential effect on organizational outcomes.
- ✓ Consider velocity, persistence, uncertainty, and interconnectedness alongside impact and likelihood.
- ✓ Complete Enterprise Risk Portfolio Exercise involving competing exposures.

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Course Outline

✓ DAY 03

Testing Strategy under Uncertainty

Challenging Strategic Assumptions

- ✓ Identify critical assumptions embedded in strategies, investments, and major initiatives.
- ✓ Examine how changes in market, technology, resources, regulation, or operations could affect expected outcomes.
- ✓ Distinguish robust assumptions from those requiring closer monitoring.

Using Scenarios to Explore Outcomes

- ✓ Develop plausible scenarios around significant uncertainties.
- ✓ Evaluate how different scenarios change risk exposure and strategic performance.
- ✓ Complete a Strategic Scenario Challenge involving a major organizational decision.

Enterprise Risk Management & Strategic Decision Making

Course Outline

✓ DAY 04

Making Risk-Informed Strategic Choices

Comparing Strategic Alternatives

- ✓ Evaluate alternative decisions through risk, opportunity, return, and uncertainty.
- ✓ Identify trade-offs rather than attempting to eliminate all risk.
- ✓ Determine what additional information would materially improve a decision.

Bringing Risk into the Decision Room

- ✓ Structure risk information around the decision being considered.
- ✓ Communicate uncertainties, dependencies, and potential consequences without overwhelming decision-makers.
- ✓ Complete an Executive Decision Simulation comparing strategic alternatives under changing conditions.

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Course Outline

✓ DAY 05

Building Adaptive Enterprise Risk Management

Turning Risk Information into Intelligence

- ✓ Develop forward-looking indicators for significant enterprise exposures.
- ✓ Recognize signals that assumptions, risk conditions, or expected outcomes are changing.
- ✓ Escalate meaningful changes without creating unnecessary reporting noise.

Keeping ERM Connected to Strategy

- ✓ Refresh risk priorities as objectives, decisions, and external conditions evolve.
- ✓ Use lessons from outcomes and decisions to strengthen future risk judgement.
- ✓ Complete an Adaptive ERM Simulation in which participants reassess an enterprise strategy as new risks, opportunities, and information emerge.

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Confirmed Sessions

FROM	TO	DURATION	FEES	LOCATION
Nov. 30, 2026	Dec. 4, 2026	5 days	4950.00 \$	Turkey , Antalya
April 5, 2027	April 9, 2027	5 days	4250.00 \$	UAE , Dubai
Aug. 2, 2027	Aug. 6, 2027	5 days	4250.00 \$	UAE , Abu Dhabi
Sept. 26, 2027	Sept. 30, 2027	5 days	4250.00 \$	Qatar , Doha

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