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**Course Name**

# The Business Analyst (PBA) - PMI Certified

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**Sector Name**

Internationally Certified Training Programs

**Sector Name**

Project & Contract Management

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## The Business Analyst (PBA) - PMI Certified

### Course Introduction

Today more than ever the world is moving towards project-based work. The jobs of business analysts and solution builders are intermingled with project environments and management of projects. PMI has recognized the need to educate and certify the role of the business analyst as viewed through the lens of the project. With the introduction of the PBA credential, PMI is formalizing the importance of BA work in the project management world. They have highlighted specific knowledge areas, skills, and published materials which describe the value of business analysis to projects and built the new PMI-PBA certification around them.

As the nation's largest trainer on business analysis skills, nobody understands this evolution better than us. This PMI-PBA training course walks you through how PMI has constructed the certification, what material is covered on the exam, and why it matters to your job.

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## The Business Analyst (PBA) - PMI Certified

### Target Audience

- ✓ Business Customers, Users or Partners.
- ✓ Business Analysts.
- ✓ Business Systems Analysts.
- ✓ Project Managers or Team Leaders.
- ✓ Systems Architects or Designers.
- ✓ IT Managers/Directors.
- ✓ Systems or Application Developers.
- ✓ QA Professionals.
- ✓ Systems Testers.
- ✓ Systems Analysts.
- ✓ Delivery Manager and Program Manager.
- ✓ Product Manager and Product Owner.
- ✓ Anyone wanting to enhance their business analysis skills.

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### Learning Objectives

- ✓ Understand the analytical, technical and interpersonal skills needed by business analysts.
- ✓ Identify problems and opportunities by assessing needs, goals, and objectives
- ✓ Understand how to analyze organizational structures and apply this information to business analysis.
- ✓ Effectively compare paths of action using qualitative and quantitative means.
- ✓ Create a successful plan for business analysis.
- ✓ Analyze stakeholder characteristics and needs.
- ✓ Coordinate efforts with project management.
- ✓ Elicit information from stakeholders, using a variety of direct and experiential methods.
- ✓ Review data and use simulation techniques to better understand business needs
- ✓ Harness methods for modeling scope, processes, rules, data and interfaces effectively.
- ✓ Trace requirements and manage project scope.
- ✓ Establish baselines and measurement criteria to gauge success.
- ✓ Manage changes and conduct impact analysis effectively.
- ✓ Evaluate and facilitate deployment of solutions.

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### Course Outline

#### ✓ Day 01

##### **Introduction to Business Analysis**

- ✓ Definition, Role, Requirements, Methodologies
- ✓ Project Management Institute's (PMI)® Code of Ethics
- ✓ Needs Assessment (this section comprises 18 percent of the Exam)

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### Course Outline

#### ✓ Day 02

##### **Need assessment:**

- ✓ Defining Business Problems or Opportunities and Developing a Solution Scope Statement or Business Case
- ✓ Determining the Value Proposition of the Initiative
- ✓ Identifying Business Needs and Developing Project Goals and Objectives
- ✓ Identifying Stakeholders and Stakeholder Values.

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### Course Outline

#### ✓ Day 03

##### **Business analysis Planning (stakeholder engagement)**

- ✓ Establishing Business Analysis Activities
- ✓ Defining strategy for Requirements Traceability
- ✓ Preparing the Requirements Management Plan
- ✓ Defining Requirements, Change Control, and Communication Processes
- ✓ Selecting Methods for Requirements Change Control and Document Control Processes
- ✓ Defining Business Metrics and Acceptance Criteria.

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### Course Outline

#### ✓ Day 04

##### **Elicitation and Analysis.**

- ✓ Eliciting and Identifying Requirements
- ✓ Analyzing, Decomposing, and Elaborating Requirements
- ✓ Evaluating Options and Capabilities using Decision-Making
- ✓ Allocating Requirements to Create a Requirements Baseline
- ✓ Obtaining Stakeholder Consensus in order to Obtain Sign-off
- ✓ Defining Requirements Specifications
- ✓ Validating Requirements using Tools and Techniques
- ✓ Detailing out Business Metrics and Acceptance Criteria.

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### Course Outline

#### ✓ Day 05

##### **Traceability and Monitoring.**

- ✓ Tracking the Status, Sources, and Relationships of Requirements using Artifacts or Tools
- ✓ Monitoring the Lifecycle of Requirements

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## The Business Analyst (PBA) - PMI Certified

### Confirmed Sessions

FROM	TO	DURATION	FEES	LOCATION
Dec. 21, 2026	Dec. 25, 2026	5 days	4250.00 \$	UAE , Dubai
April 4, 2027	April 8, 2027	5 days	4250.00 \$	KSA , Jeddah
Sept. 28, 2026	Oct. 2, 2026	5 days	4250.00 \$	UAE , Dubai
June 22, 2026	June 26, 2026	5 days	4950.00 \$	Turkey , Istanbul

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